

O'JOY LIMITED
(Incorporated in the Republic of Singapore)
Unique Entity Number: 201805560D

Audited Annual Report For The Financial Year Ended
31 March 2025

CORPWERK PAC
Public Accountants and Chartered Accountants
Singapore

O'JOY LIMITED
(Incorporated in the Republic of Singapore)

Corporate Information

Directors

Chee Teng Hsiu
Cheong Chong Khiam
Joanna Tan Shin Yi
Oo Lay Kim
Alvin Wong Hongxi
Pattiselanno Lenard Raymond
Ong Jeannie
Teo Yun Chien, Amelia

Secretary

Tan Wi-Chieh May

Registered office

5 Upper Boon Keng Road,
#02-10 Kallang Heights,
Singapore 380005

Banker

Maybank Singapore Limited

Auditor

CORPWERK PAC
60 Paya Lebar Road
#04-21 Paya Lebar Square
Singapore 409051
Partner-In-Charge: Yap Mei Jia

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O'JOY LIMITED

(A company limited by guarantee and not having share capital)

Unique Entity Number: 201805560D

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**DIRECTORS' STATEMENT
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

The directors are pleased to present their statement to the members together with the audited financial statements of O'Joy Limited (the Company) for the financial year ended 31 March 2025.

1 OPINION OF THE DIRECTORS

In the opinion of the directors,

- (a) the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and the financial activities, changes in accumulated funds and cash flows of the Company for the year then ended; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

2 DIRECTORS

The directors of the Company in office at the date of this statement are:

Chee Teng Hsiu
Cheong Chong Khiam
Joanna Tan Shin Yi
Oo Lay Kim
Alvin Wong Hongxi
Pattiselanno Lenard Raymond
Ong Jeannie
Teo Yun Chien, Amelia

3 ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

4 OTHER MATTERS

As the Company is limited by guarantee and does not have a share capital, matters relating to the issue of shares or share options are not applicable.

O'JOY LIMITED

(A company limited by guarantee and not having share capital)

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DIRECTORS' STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

5 AUDITOR

CORPWERK PAC has expressed its willingness to accept re-appointment as auditor.

On behalf of the Board of Directors



Cheong Chong Khiam
Director

Singapore
19 August 2025



Chee Teng Hsiu
Director

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF O'JOY LIMITED
(A company limited by guarantee and not having share capital)
Unique Entity Number: 201805560D

Report on the Audit of the Financial Statements for the Financial Year Ended 31 March 2025

Opinion

We have audited the financial statements of O'Joy Limited (the Company), which comprise the statement of financial position as at 31 March 2025, and the statement of financial activities, statement of changes in accumulated funds and statement of cash flows for the financial year then ended and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations), the Companies Act 1967 (the Act) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and of the financial activities, changes in accumulated fund and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises the Directors' Statement set out on pages 1 to 2.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF O'JOY LIMITED
(A company limited by guarantee and not having share capital)
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Responsibilities of Management and Those changed with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Companies Act, the Charities Act and Regulations and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those changed with governance comprises the directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF O'JOY LIMITED
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Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Company have been properly kept in accordance with the provisions of the Companies Act and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial period:

- (i) the Company has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (ii) the Company has not complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.



CORPWERK PAC

Public Accountants and Chartered Accountants

Singapore

19 August 2025

O'JOY LIMITED

(A company limited by guarantee and not having share capital)

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**STATEMENT OF FINANCIAL ACTIVITIES
FINANCIAL YEAR ENDED 31 MARCH 2025**

	Note	Designated Funds				Restricted Funds				Total
		HOA	BEACON	BOH	CP	GC	CREST	ICPF/CPFB	DBFS	
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
INCOME										
Voluntary income										
Direct Donation		92,904	25,273	22,801	460	44,374	58,799	85,224	-	342,870
Investment Income										
Bank Interest	4	2,911	-	-	-	-	-	-	-	2,911
Income from charitable activities										
Fund-AIC (Community Care Day Celebration)		1,000	-	-	-	-	-	-	-	1,000
Fund-AIC (Community Care Training)		7,472	-	-	-	-	-	-	-	7,472
Fund-AIC (CREST)		-	-	-	-	-	831,654	-	-	831,654
Fund-AIC (CST)		46,800	-	-	-	-	-	-	70,200	117,000
Fund-Charities Capability (Consultancy Grant)		11,336	-	-	-	-	-	-	-	11,336
Fund-NCSS (ConChest Charity Support)		-	-	30,000	-	-	-	-	-	110,000
Fund-NCSS(Charities Capability Fund(VCF)-ERMS)		97,084	-	-	-	-	-	-	-	97,084
Fund-NCSS(Counselling Prog.for Older Person)		-	-	-	-	292,716	-	-	-	292,716
Fund-President Challenge		-	-	20,000	-	-	-	-	-	40,000
Fund-Silver Volunteer(C3A)		-	-	-	-	-	-	16,295	-	16,295
Fund-Tote Board(EFR)		199,838	-	-	-	-	-	-	-	199,838
Counselling Fees		24,441	-	-	-	-	-	-	-	24,441
Fund Raising income		100	-	-	-	-	-	-	-	100
Training Fee		3,750	-	-	-	-	-	-	-	3,750
		391,821	100,000	50,000	-	292,716	831,654	16,295	70,200	1,752,686
Other income										
Employment/Wage Credit Scheme		5,499	-	-	-	-	-	-	-	5,499
Other Income		6,758	-	-	-	-	-	-	-	6,758
Rental Income		11,940	-	-	-	-	-	-	-	11,940
		24,197	-	-	-	-	-	-	-	24,197
TOTAL INCOME		511,833	125,273	22,801	50,460	337,090	890,453	101,519	70,200	2,122,664

STATEMENT OF FINANCIAL ACTIVITIES (CONT'D)
FINANCIAL YEAR ENDED 31 MARCH 2025

	Note	Designated Funds				Restricted Funds				Total
		General Funds	HOA	BEACON	BOH	CP	GC	CREST	ICPF/CPFB	DBFS
		\$	\$	\$	\$	\$	\$	\$	\$	\$
EXPENDITURE										
Cost of generating voluntary income										
Fund Raising Expenses		2,619	-	-	-	-	-	-	-	2,619
Charitable activities										
Allowances		-	-	-	-	-	-	-	-	2,217
Cleaning Services		-	1,104	611	414	493	3,963	6,406	1,281	611
Copier Rental Chg.		-	110	61	41	49	393	636	127	61
Copier Usage Chg.		-	161	89	60	72	579	936	187	89
CPF and SDL Contribution	6	2	9,100	5,574	3,455	4,771	43,616	77,838	13,137	4,978
Delivery Charge		18	-	-	-	-	-	-	-	18
Donation expense		30,000	-	-	-	-	-	-	-	30,000
FA In Kind		1,568	-	-	-	-	6,632	-	-	8,200
HOA Activities		-	7,339	-	-	-	-	-	-	7,339
Insurance		-	526	415	179	243	1,796	3,255	374	260
Maintenance of Facilities		-	360	199	135	161	1,294	2,092	418	199
Medical Expenses		-	123	79	96	170	1,371	2,465	599	130
Membership fee		142	-	-	-	-	-	-	-	142
Minor Asset Expenses		617	-	-	-	-	-	-	-	617
Office Systems Maintenance	5	-	3,466	1,919	1,300	1,547	12,442	20,117	4,023	1,919
Printing & Stationery		711	71	46	36	102	265	383	214	46
Professional Fees	5	870	28,980	-	-	-	-	187,400	34,688	-
Programme Expenses		15,345	-	-	-	-	-	272	1,122	60,000
Refreshments		10	55	30	20	24	196	318	4,282	30
Rental of Premises		-	2,293	1,269	860	1,023	8,229	13,304	2,661	1,269
Salary & Bonus	6	-	53,013	34,772	20,649	27,383	258,649	554,091	88,668	29,343
Service & Conservancy Charge		-	615	341	231	275	2,209	3,572	714	341
Staff Training	5	-	1,188	779	625	508	9,754	18,586	1,764	8,298
Staff Welfare		-	74	41	28	33	267	430	86	41
Stamps & Postage		-	49	27	18	22	178	286	57	27
Sundry Expenses		774	-	-	-	-	-	-	-	774
Supervision Fee		-	460	756	925	205	1,832	4,005	534	1,508
Telephone Charges		-	528	292	198	236	1,896	3,052	613	292
Transport	5	316	12	310	11	52	8,115	18,510	1,060	11
Utilities		-	551	305	207	246	1,978	3,196	639	305
Website Expenses		-	83	46	31	37	297	482	96	46
Total charitable activities		50,373	110,261	47,961	29,519	37,652	365,951	921,632	157,344	104,650
										1,825,343
Governance costs										
Auditors remuneration		-	628	348	236	280	2,254	3,644	729	348
Secretary Fee		-	69	38	26	31	249	400	80	38
Total governance costs		-	697	386	262	311	2,503	4,044	809	386
										9,398

O'JOY LIMITED

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**STATEMENT OF FINANCIAL ACTIVITIES (CONT'D)
FINANCIAL YEAR ENDED 31 MARCH 2025**

	Note	Designated Funds				Restricted Funds				Total
		HOA	BEACON	BOH	CP	GC	CREST	ICPF/CPFB	DBFS	
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
EXPENDITURE (CONT'D)										
Other expenditure										
Bank charges		(116)	7	\$	6	48	78	16	7	64
Depreciation		-	6,569	4,450	5,297	42,591	68,866	13,773	6,569	159,981
Total other expenditure	7	(116)	6,576	4,455	5,303	42,639	68,944	13,789	6,576	160,045
TOTAL EXPENDITURE										
		52,876	54,923	34,236	43,266	411,093	994,620	171,942	111,612	1,997,405
SURPLUS/ (DEFICIT) FOR THE YEAR										
		458,957	(32,122)	16,224	(30,231)	(74,003)	(104,167)	(70,423)	(41,412)	125,259

O'JOY LIMITED

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**STATEMENT OF FINANCIAL ACTIVITIES
FINANCIAL YEAR ENDED 31 MARCH 2024**

	Note	General Funds			Designated Funds				Restricted Funds				Total
		HOA	BEACON	BOH	CP	GC	CREST	ICPF/CPFB	DBFS				
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
INCOME	4												
Voluntary income		247,302	13,970	-	-	-	80,000	37,000	-	-	-	-	378,272
Direct Donation													
Investment Income		7,524	-	-	-	-	-	-	-	-	-	-	7,524
Bank Interest													
Income from charitable activities		1,000	-	-	-	-	-	-	-	-	-	-	1,000
Fund-AIC (Community Care Day Celebration)		5,519	-	-	-	-	-	-	-	-	-	-	5,519
Fund-AIC (Community Care Training)		-	-	-	-	-	-	-	-	-	150,000	-	150,000
Fund-AIC (Community Silver Trust)-CST		-	-	-	-	-	795,586	-	-	-	-	-	795,586
Fund-AIC (CREST)		-	-	-	-	-	269,027	-	-	-	-	-	269,027
Fund-NCSS(Counselling Prog. for Older Person)		-	-	-	-	-	-	-	-	-	-	-	35,510
Fund-Silver Volunteer(C3A)		-	50,123	257,873	-	-	-	-	-	-	-	-	307,996
Fund-Tote Board(EPR)		19,175	-	-	-	-	-	-	-	-	-	-	19,175
Counselling Fees		2,000	-	-	-	-	-	1,610	-	-	-	-	3,610
Training fee													
		27,694	50,123	257,873	-	269,027	795,586	37,120	150,000	-	-	-	1,587,423
Other income													
Employment/Wage Credit Scheme		24,388	-	-	-	-	-	-	-	-	-	-	24,388
Other Income		129	-	-	-	-	-	-	-	-	-	-	129
Rental Income		13,425	-	-	-	-	-	-	-	-	-	-	13,425
		37,942	-	-	-	-	-	-	-	-	-	-	37,942
TOTAL INCOME		320,462	64,093	257,873	-	269,027	875,586	74,120	150,000	-	-	-	2,011,161

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STATEMENT OF FINANCIAL ACTIVITIES (CONT'D)
FINANCIAL YEAR ENDED 31 MARCH 2024

Note	General Funds	Designated Funds				Restricted Funds				Total
		HOA	BEACON	BOH	CP	GC	CREST	ICPF/CPFB	DBFS	
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	
		122	58	122	54	437	749	120	-	1,662
EXPENDITURE										
Cost of generating voluntary income										
Fund Raising Expenses										
		-	-	-	-	-	-	-	-	-
		5,800	-	-	-	-	-	-	-	5,800
		-	1,073	1,073	479	3,859	6,523	1,053	-	14,568
		-	117	117	52	422	713	115	-	1,591
		-	146	146	65	523	897	143	-	1,989
6	CPF and SDL Contribution	-	5,308	8,457	4,225	40,913	78,767	10,701	-	153,089
	Delivery Charge	20	-	-	-	-	-	-	-	20
	FA In Kind	-	-	-	-	4,556	-	-	-	4,556
	HOA Activities	-	6,774	-	-	-	-	-	-	6,774
	Insurance	-	853	511	228	1,647	3,248	291	-	7,140
	Maintenance of Facilities	-	312	312	139	1,125	1,888	307	-	4,231
	Medical Expenses	-	486	127	183	1,023	2,597	436	-	4,939
	Membership fee	-	10	10	5	37	63	140	-	140
	Minor Asset Expenses	-	3	790	1	10	18	3	-	826
5	Office Systems Maintenance	-	3,497	3,497	1,561	12,584	22,280	3,435	-	48,509
	Printing & Stationery	87	373	385	175	1,243	5,163	516	-	8,112
5	Professional Fees	1,254	28,980	-	-	-	110,400	34,320	-	174,954
	Programme Expenses	(269)	33	33	15	121	8,795	33	16,485	25,262
	Refreshments	5	324	32	14	116	1,055	8,377	-	9,938
	Rental of Premises	-	2,244	2,244	1,002	8,077	13,650	2,204	-	30,483
6	Salary & Bonus	-	53,374	48,957	24,213	244,028	556,260	64,509	-	1,021,666
	Service & Conservancy Charge	-	448	448	200	1,615	2,755	440	-	6,118
\$	Staff Training	1,109	-	-	-	3,885	8,069	-	-	13,063
	Staff Welfare	-	73	73	33	263	451	72	-	1,000
	Stamps & Postage	-	99	99	44	358	612	97	-	1,356
	Sundry Expenses	666	-	-	-	-	-	-	-	666
	Supervision Fee	-	372	372	166	1,341	2,294	366	-	5,087
	Telephone Charges	-	343	364	153	1,306	2,234	364	-	4,927
5	Transport	597	8	57	42	5,202	18,277	957	-	25,227
	Utilities	-	513	513	229	1,844	3,159	504	-	7,005
	Website Expenses	-	48	48	22	174	297	47	-	659
	Total charitable activities	9,269	105,811	68,665	33,246	336,272	850,465	129,300	16,485	1,589,695
Governance costs										
	Auditors remuneration	-	768	768	343	2,762	4,730	754	-	10,488
	Secretary Fee	-	218	218	97	785	1,342	214	-	2,977
	Total governance costs	-	986	986	440	3,547	6,072	968	-	13,465

STATEMENT OF FINANCIAL ACTIVITIES (CONT'D)
FINANCIAL YEAR ENDED 31 MARCH 2024

	Note	Designated Funds				Restricted Funds				Total
		HOA	BEACON	BOH	CP	GC	CREST	ICPF/CPPB	DBFS	
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
EXPENDITURE (CONT'D)										
Other expenditure										
Bank charges										
Depreciation										
Total other expenditure	7	(110)	6	12	5	42	72	12	-	51
		11,966	5,663	11,966	5,342	43,053	73,712	11,751	-	163,453
		(110)	11,978	11,978	5,347	43,095	73,784	11,763	-	163,504
TOTAL EXPENDITURE		9,159	118,897	81,751	39,087	383,351	931,070	142,151	16,485	1,768,326
SURPLUS/ (DEFICIT) FOR THE YEAR		311,303	(54,804)	176,122	(39,087)	(114,324)	(55,484)	(68,031)	133,515	242,835

**STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2025**

NET ASSETS	Notes	2025 S\$	2024 S\$
Non-Current Assets			
Plant and equipment	7	32,510	34,957
Intangible assets	8	-	118,934
Total Non-Current Assets		<u>32,510</u>	<u>153,891</u>
Current Assets			
Other receivables	9	475,982	257,604
Cash and cash equivalents	10	1,209,673	1,188,714
Total Current Assets		<u>1,685,655</u>	<u>1,446,318</u>
Current Liabilities:			
Other payables and accruals	11	24,601	31,904
Total Net Assets		<u><u>1,693,564</u></u>	<u><u>1,568,305</u></u>
FUNDS			
Unrestricted Funds:			
(i) General fund	2.16	2,357,845	2,145,538
		<u>2,357,845</u>	<u>2,145,538</u>
(ii) Designated Funds:			
PEAN	2.16	-	(50,974)
BEACON	2.16	(86,079)	(53,957)
iHOA/BOH	2.16	(25,592)	(41,816)
HOA	2.16	(72,026)	(74,462)
CP	2.16	(62,872)	(32,641)
		<u>(246,569)</u>	<u>(253,850)</u>
Restricted Funds:			
GC	2.16	(277,426)	(203,423)
CREST	2.16	(161,966)	(57,799)
ICPF/CPFB	2.16	(70,423)	(39,005)
AHP	2.16	-	(156,671)
DBFS	2.16	92,103	133,515
Total restricted funds		<u>(417,712)</u>	<u>(323,383)</u>
Total funds		<u><u>1,693,564</u></u>	<u><u>1,568,305</u></u>

O'JOY LIMITED

(A company limited by guarantee and not having share capital)

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**STATEMENT OF CHANGES IN ACCUMULATED FUNDS
FINANCIAL YEAR ENDED 31 MARCH 2025**

	Note	Designated Funds					Restricted Funds					Total
		General Funds	PEAN	BEACON	iHOA/BOH	HOA	CP	GC	CREST	ICPF/CPFB	AHP	
		S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
Balance at 1 April 2023		1,834,235	(50,974)	(7,582)	(217,938)	(19,658)	6,446	(89,099)	(2,315)	29,026	(156,671)	1,325,470
Surplus/ (deficit) for the financial year		311,303	-	(46,375)	176,122	(54,804)	(39,087)	(114,324)	(55,484)	(68,031)	-	242,835
Balance at 31 March 2024		2,145,538	(50,974)	(53,957)	(41,816)	(74,462)	(32,641)	(203,423)	(57,799)	(39,005)	(156,671)	1,568,305
Surplus/ (deficit) for the financial year		458,957	-	(32,122)	16,224	2,436	(30,231)	(74,003)	(104,167)	(70,423)	-	125,259
Transfer*		(246,650)	50,974	-	-	-	-	-	-	39,005	156,671	-
Balance at 31 March 2025		2,357,845	-	(86,079)	(25,592)	(72,026)	(62,872)	(277,426)	(161,966)	(70,423)	-	1,693,564

* As at 31 March 2025, the PEAN and AHP programmes have ended, and the related deficits were funded through transfers from the General Fund.

Details of the transfers from the General Fund to the restricted fund, ICPF/CPFB, as at 31 March 2025 are disclosed in Note 15(iii).

STATEMENT OF CASH FLOWS
FINANCIAL YEAR ENDED 31 MARCH 2025

	Notes	2025 S\$	2024 S\$
Cash flows from operating activities:			
Net surplus for the year		125,259	242,835
Adjustments for non-cash flow items:			
Depreciation and amortisation	5	159,981	163,453
Interest income		(2,911)	(7,524)
Operating cash flows before working capital changes		282,329	398,764
Changes in working capital:			
Other receivables		(218,378)	63,951
Accruals		(343)	(66,531)
Cash flow generated from operations		63,608	396,184
Interest received		2,911	7,524
Net cash flows generated from operating activities		66,519	403,708
Cash flows from investing activities:			
Purchase of plant and equipment	7	(38,600)	(13,990)
Net cash flows (used in) investing activities		(38,600)	(13,990)
Cash flows from financing activities:			
Amount due to a related party	11	(6,960)	2,170
Net cash flows (used in)/generated from financing activities		(6,960)	2,170
Net increase in cash and cash equivalents		20,959	391,888
Cash and cash equivalents at beginning of year		1,188,714	796,826
Cash and cash equivalents at end of year	10	1,209,673	1,188,714

NOTES TO THE FINANCIAL STATEMENTS

These notes form an integral part of the financial statements.

1 GENERAL

The Company (Co. Reg. No. 201805560D) is incorporated and domiciled in Singapore. The registered office and principal place of operations is at 5 Upper Boon Keng Road, #02-10 Kallang Heights, Singapore 380005.

The principal activities of the Company are the provision of counselling services and the training and management of volunteers to enhance their availability and skill level in gerontological psychosocial services. There has been no significant changes in the nature of these activities during the financial year.

The Company is limited by its member's guarantee to contribute to the assets of the Company up to \$100 in the event of it being wound up.

The Company is an approved Institution of a Public Character for the period from 6 June 2024 to 5 June 2027.

The financial statements of the Company ended 31 March 2024 were authorized for issue on 19 August 2025.

2 MATERIAL ACCOUNTING POLICY INFORMATION**2.1 Basis of preparation**

The financial statements of the Company have been drawn up in accordance with the provisions of the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations), the Companies Act 1967 and Financial Reporting Standards in Singapore (FRSs). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar (S\$), which is the Company's functional currency.

The financial statements of the Company have been prepared on the basis that it will continue to operate as a going concern.

2.2 ADOPTION OF NEW AND AMENDED STANDARDS AND INTERPRETATIONS

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial period beginning on 1 April 2024. The adoption of these standards did not have any material effect on the financial statements of the Company.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.***2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)****2.3 Standards issued but not yet effective**

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The directors expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

	Effective for annual periods beginning on or after
Description	
Amendments to FRS 21 The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability	1 January 2025
Amendments to FRS 109 Financial Instruments and FRS 107 Financial Instruments: Disclosures: Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvement to FRSs Volume 11	1 January 2026
FRS 118 Presentation and Disclosure in Financial Statements:	1 January 2027
FRS 119 Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to FRS 110 Consolidated Financial Statements and FRS 28 Investments in Associates and Joint Ventures: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Date to be determined

2.4 Foreign currency transactions and balances

Transactions in foreign currencies are measured in the functional currency of the Company and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.***2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)****2.5 Plant and equipment**

All items of plant and equipment are initially recorded at cost. Subsequent to initial recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses, if any. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

	<u>Useful lives</u>
Computers	3 years
Office Equipment	3 years
Renovation	5 years
Furniture and fitting	3 years

The residual value, useful lives and depreciation method are reviewed at least at the end of each financial period, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de- recognition of the asset is included in profit or loss in the year the asset is derecognised.

2.6 Intangible assets**i) Intangible assets**

Intangible assets that are acquired by the Company and have finite useful lives are measured at cost less accumulated amortisation and accumulated impairment losses.

ii) Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands, is recognised in profit or loss as incurred.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.6 Intangible assets (Cont'd)****iii) Amortisation**

Amortisation is calculated based on the cost of the asset, less its residual value.

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives on intangible assets, other than goodwill, from the date that they are available for use. The estimated useful lives for the current and comparative years are as follows:

Software

3 years

2.7 Impairment of non-financial assets

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Company makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.8 Financial instruments**(a) Financial assets****Initial recognition and measurement**

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.8 Financial instruments (Cont'd)****(a) Financial assets (Cont'd)****Initial recognition and measurement (Cont'd)**

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

Subsequent measurement*Debt instruments*

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The Company only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Equity instruments

On initial recognition of an investment in equity instrument that is not held for trading, the Company may irrevocably elect to present subsequent changes in fair value in other comprehensive income which will not be reclassified subsequently to profit or loss. Dividends from such investments are to be recognised in profit or loss when the Company's right to receive payments is established, except when the Company benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income.

For investments in equity instruments which the Company has not elected to present subsequent changes in fair value in other comprehensive income, changes in fair value are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.8 Financial instruments (Cont'd)****(a) Financial assets (Cont'd)****Derecognition**

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(b) Financial liabilities**Initial recognition and measurement**

Financial liabilities are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, net of directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2.9 Impairment of financial assets

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.9 Impairment of financial assets (Cont'd)**

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Company considers a financial asset in default when contractual payments are 60 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.10 Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand which are subject to an insignificant risk of changes in value. These also include bank overdrafts that form an integral part of the Company's cash management.

2.11 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.12 Government grants**

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

When loans or similar assistance are provided by governments or related institutions with an interest rate below the current applicable market rate, the effect of this favourable interest is regarded as additional government grant.

2.13 Borrowing costs

All borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss in the period in which they are incurred.

2.14 Employee benefits**(a) Defined contribution plans**

The Company makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(b) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.15 Income

Income is recognised to the extent that the Company becomes entitled to the income, when it is probable that the income will be received; and when the amount of the income can be measured with sufficient reliability.

Donations are recognised as and when they are received.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.15 Income (Cont'd)***Grants*

Grants are recognised as income when there is reasonable assurance that the grant will be received and all conditions attached to it have been complied with. Grants for capital expenditures are recognised as deferred capital grant and will be recognised as income on a systematic basis over the useful life of the assets purchased.

Rendering of Services

Counselling fee and income from training are recognised when the services are rendered.

Interest

Interest income is recognised on a time proportion basis using the effective interest method.

2.16 Fund accounting

Monies received for specific and general purpose are credited directly to the respective fund in the financial statements. These include restricted funds and unrestricted funds.

Restricted funds are funds held by the Company that can only be applied for specific purposes. These funds are subject to specific trusts which may be declared by the donors or with their authority or created through legal process but are still within the wider objects of the Company. Restricted funds may be restricted income funds, which are expendable at the discretion of the governing board members in furtherance of some particular aspect(s) of the objects of the charity; or they may be capital (i.e. endowment) funds, where the assets are required to be invested, or retained for actual use, rather than expended. For example, funding from government.

Unrestricted funds are expendable at the discretion of the Board in furtherance of the Company's objects. Designated fund is part of the unrestricted funds earmarked for a particular project. The designation is for administrative purposes only and does not restrict the Board's discretion to apply the fund.

Income and expenditure relating to specific funds are accounted for directly in the funds to which they relate. Common expenses, if any, are allocated on a reasonable basis to the funds based on the method suitable to this common expense. Assets and liabilities of the specific funds are pooled in the statement of financial position.

Funds received for specific purpose such as purchase of depreciable assets are taken to relevant restricted fund account. This relevant fund will be reduced over the useful life of the asset in line with its depreciation. Depreciation is charged to the relevant designated funds where the asset is held.

NOTES TO THE FINANCIAL STATEMENTS

These notes form an integral part of the financial statements.

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.16 Fund accounting (Cont'd)**Unrestricted Funds

Unrestricted fund comprises general fund and designated fund. General funds are used for the general purpose of the Company as set out in its governing document. If part of an unrestricted fund is earmarked for a particular project, it may be designated as a separate fund, but the designation is for administrative purposes only and does not legally restrict the Board's discretion to apply the fund.

(i) General Fund

This fund is to be used for non-specific purposes at the discretion of the Board of Management in furtherance of the Company's objects.

(ii) Designated Funds*Prevention and Intervention of Elderly Abuse and Neglect (PEAN)*

The Prevention and Intervention of Elderly Abuse and Neglect aims to provide assistance to elder persons whose health and well-being are at risk arising from action or lack of action by a person or a caregiver.

BEACON

BEACON aims to provide counselling to adults, age 18 to 49 years old, experiencing mental health issues like depression or anxiety. Currently this program is not funded and is dependent on fund raising and fees collection for its survival and continuity.

Integrated Health Oriented Ageing (IHOA) / Bring O'Joy Home (BOH)

iHOA/BOH aims to integrate technology into the care continuum, thus enabling seniors living in the community to age with dignity, grace and joy, despite being home bound due to their disability or pandemic situation.

Health Oriented Ageing (HOA)

HOA aims to engage seniors toward health oriented ageing through artistic activities conducted by professional artist, facilitated by trained volunteers and supported by counsellors.

Community Partnership (CP)

The Community Partnership aims to enable closer collaborative work with schools, social services agencies, companies, grassroots and government agencies.

NOTES TO THE FINANCIAL STATEMENTS

These notes form an integral part of the financial statements.

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.16 Fund accounting (Cont'd)****Restricted Funds***Counselling Program for Older Persons (GC)*

The Counselling Program for Older Persons, funded by National Council of Social Services (NCSS), aims to provide counselling and clinical case management services for older persons.

Community Resource, Engagement and Support Team (CREST)

Crest Program, funded by Agency of Integrated Care (AIC), aims to increase public awareness of dementia or mental health by organising outreach events to provide dementia or mental health information, education and support to residents and their caregivers.

Integrated COMIT Aide, Para-Counsellor and HOA Facilitator Service (ICPF) / Integrated COMIT Aide, Para-Counsellor, HOA Facilitator and BOH Responder Service (CPFB)

ICPF / CPFB, aims to offer volunteer opportunities in developing communities in areas such as dementia care, para-counselling of seniors, face to face facilitation of and online responding to senior activities and includes training, supervision, management and recognition. Senior volunteers are funded by Councils for Third Age (C3A).

Allied Health Professional Services (AHP)

The Allied Health Professional Services aims to provide timely holistic nursing, physio and occupational assessments and intervention for senior clients living in central and eastern Singapore to prevent deterioration of client's health issues and reduce unnecessary suffering.

Digital Brain Function Screen (DBFS)

Digital Brain Function Screen (DBFS) aims to use this medical-grade tool to screen for the health of attention, immediate memory, brain working memory and executive function brain domain. Early decline of any of these four domains will be followed up accordingly, including monitor, support and intervention.

2.17 Taxation

The Company has been registered as a Charity under the Singapore Charities Act and is exempted from income tax under the provisions of the Income Tax Act Chapter 134.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

2 MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**2.18 Related party**

FRS 24 defines a related party as a person or entity that is related to the reporting entity and it includes:

- (a) A person or a close member of that person's family if that person:
 - (i) has control or joint control over the reporting entity;
 - (ii) has significant influence over the reporting entity; or
 - (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- (b) An entity is related to the reporting entity if any of the following conditions apply:
 - (i) The entity and the reporting entity are members of the same group.
 - (ii) One entity is an associate or joint venture of the other entity.
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third party.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity.
 - (vi) The entity is controlled or jointly controlled by a person identified in (a).
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the Company.

3 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgements made in applying accounting policies

The management is of the opinion that any instances of applications of judgement are not expected to have a significant effect on the amounts recognised in the financial statements apart from those involving estimations which are dealt with below. Actual results may differ from these estimates.

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

3 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONT'D)**3.2 Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

Useful lives of plant and equipment

As described in Note 2.5, the Company reviews the estimated useful lives of plant and equipment at the end of each annual reporting period. During the year, management determined that the estimated useful lives of plant and equipment are appropriate and no revision is required.

Impairment of plant and equipment

The Company assesses annually whether plant and equipment have any indication of impairment in accordance with the accounting policy. If there is indication of impairment, the recoverable amounts of plant and equipment are determined based on value-in-use calculations. These calculations, require the use of judgement and estimates. The management have assessed the indications of impairment and concluded no such indications as at the end of the financial year and hence no computation of the recoverable amounts is required.

Provision for expected credit losses (ECL) of other receivables

The expected credit loss of other receivables is based on the Company's historical observed default rates and loss patterns. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The carrying amount of the Company's other receivables as at 31 March 2025 was S\$475,982 (2024: S\$257,604).

O'JOY LIMITED

(A company limited by guarantee and not having share capital)

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NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

4 REVENUE	2025	2024
	S\$	S\$
Voluntary income	2,067,265	1,942,910
Activities for generating funds	28,191	22,785
Interest income	2,911	7,524
Charitable activities income	100	-
Other income	24,197	37,942
	<u>2,122,664</u>	<u>2,011,161</u>

The direct donations received, classified under voluntary income, are as follows:

Tax deductible donations	307,208	330,750
Non-tax-deductible donations	35,662	47,522
	<u>342,870</u>	<u>378,272</u>

5 EXPENDITURE

Surplus/(deficit) is arrived at other changing the below:

	2025	2024
	S\$	S\$
Depreciation and amortisation (Note 7 & 8)	159,981	163,453
Office system maintenance (i)	46,733	48,509
Transport (ii)	28,397	25,227
Professional fees (iii)	251,938	174,954
Staff training (iv)	34,131	13,063
Employee benefit expense (Note 6)	<u>1,231,256</u>	<u>1,180,555</u>

- (i) Investments on cloud based PBPX, iSHINE secure work environment and upgrading of cabling system to enable staff to work both away and from office more effectively.
- (ii) Staff, specially counsellor, are encouraged under Human Resource (HR) policy to take taxi or private hire to save time and attain better productivity, in view of counselling being delivered at client's home.
- (iii) These are fees paid to external artist/therapist/trainer to conduct therapeutic art-based online and onsite HOA sessions, physical health assessment, mental health intervention, volunteer training and consultants to improve organisational effectiveness, including HR and operation.
- (iv) Staff are encouraged to upgrade themselves via training, in accordance with HR policy.

6 EMPLOYEE BENEFITS EXPENSE

	2025	2024
	S\$	S\$
Salaries and bonus	1,066,568	1,021,666
CPF and SDL Contribution	162,471	153,089
Allowance	2,217	5,800
	<u>1,231,256</u>	<u>1,180,555</u>

O'JOY LIMITED

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(A company limited by guarantee and not having share capital)

NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.***7 PLANT AND EQUIPMENT**

	Computers S\$	Office equipment S\$	Renovation S\$	Furniture and fitting S\$	Total S\$
2025					
Cost					
At 1 April 2024	45,141	2,972	98,878	19,622	166,613
Additions	13,407	15,967	-	9,226	38,600
At 31 March 2025	58,548	18,939	98,878	28,848	205,213
Accumulated depreciation					
At 1 April 2024	35,425	2,118	76,992	17,121	131,656
Depreciation for the year	10,247	5,749	19,775	5,276	41,047
At 31 March 2025	45,672	7,867	96,767	22,397	172,703
Net Book Value					
At 31 March 2025	12,876	11,072	2,111	6,451	32,510
2024					
Cost					
At 1 April 2023	43,634	2,882	98,878	18,724	164,118
Additions	11,812	1,280	-	898	13,990
Disposal	(10,305)	(1,190)	-	-	(11,495)
At 31 March 2024	45,141	2,972	98,878	19,622	166,613
Accumulated depreciation					
At 1 April 2023	34,796	2,466	57,216	10,580	105,058
Depreciation for the year	10,934	842	19,776	6,541	38,093
Disposal	(10,305)	(1,190)	-	-	(11,495)
At 31 March 2024	35,425	2,118	76,992	17,121	131,656
Net Book Value					
At 31 March 2024	9,716	854	21,886	2,501	34,957

As stated in Note 2.5, the Company's annual review of the estimated useful lives of plant and equipment and indications of impairment concluded that certain furnishings and fittings need replacement to ensure staff safety, and renovations are required to enhance client privacy.

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NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.***8 INTANGIBLE ASSETS**

	Software S\$	Total S\$
2025		
Cost		
At 1 April 2024/31 March 2025	<u>403,960</u>	<u>403,960</u>
Accumulated depreciation		
At 1 April 2024	285,026	285,026
Amortisation for the year	<u>118,934</u>	<u>118,934</u>
At 31 March 2025	<u>403,960</u>	<u>403,960</u>
Net Book Value		
At 31 March 2025	<u>-</u>	<u>-</u>
2024		
Cost		
At 1 April 2023/31 March 2024	<u>403,960</u>	<u>403,960</u>
Accumulated depreciation		
At 1 April 2023	159,666	159,666
Amortisation for the year	<u>125,360</u>	<u>125,360</u>
At 31 March 2024	<u>285,026</u>	<u>285,026</u>
Net Book Value		
At 31 March 2024	<u>118,934</u>	<u>118,934</u>

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NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.*

9 OTHER RECEIVABLES	2025	2024
	S\$	S\$
Grant receivables	467,952	247,625
Other receivables - third parties	466	2,415
Deposit	7,564	7,564
	<u>475,982</u>	<u>257,604</u>

Grant receivables relates to the reimbursement of claims approved by the Agency of Integrated Care and Tote Board.

10 CASH AND CASH EQUIVALENTS	2025	2024
	S\$	S\$
Cash at bank	1,009,673	1,188,714
Fixed deposit	200,000	-
Cash and cash equivalents in the statement of cash flow	<u>1,209,673</u>	<u>1,188,714</u>

The carrying amount of cash and cash equivalents, at the end of the reporting period, approximates to their fair values and are denominated in Singapore Dollars.

11 OTHER PAYABLES AND ACCRUALS	2025	2024
	S\$	S\$
Amount due to related parties	5,280	12,240
Accruals	<u>19,321</u>	<u>19,664</u>
	<u>24,601</u>	<u>31,904</u>

The carrying amount of amount due to related parties are non-trade in nature, interest-free and repayable on demand.

The carrying amount of other payables and accruals, at the end of the reporting period, approximates to their fair value and are denominated in Singapore Dollars.

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NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.***11 OTHER PAYABLES AND ACCRUALS (CONT'D)**

A reconciliation of changes in amount due to related parties arising from financing activities is as follows:

	2025	2024
	S\$	S\$
At beginning of year	12,240	10,070
<u>Cashflows:</u>		
- Addition	224,831	141,680
- Repayment	(231,791)	(139,510)
Net cash flow	(6,960)	2,170
At end of year	5,280	12,240

12 RELATED PARTY RELATIONSHIPS AND TRANSACTIONS**Members of the Company**

<u>Name</u>	<u>Relationship</u>	<u>Country of incorporation</u>
Jolly Companion Ltd	Related company	Singapore

Related companies in these financial statements include the members of the above Company.

(a) Related party transactions:

In addition to the related party information disclosed elsewhere in the financial statements, the following transactions with related parties took place at terms agreed between the parties during the financial year:

	2025	2024
	S\$	S\$
Professional fees charged by related party	224,831	141,680
Other income from a related party	9,600	9,600

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NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.***12 RELATED PARTY RELATIONSHIPS AND TRANSACTIONS (CONT'D)**

(b) Compensation of key management personnel	2025 S\$	2024 S\$
Salaries and bonus	222,040	222,950
CPF Contribution	21,370	24,618
	<u>243,410</u>	<u>247,568</u>

During the financial year, there were two staff members whose annual salaries exceeded S\$100,000.

One staff member, who is a close family member of the Executive Director, received a salary between S\$50,000 and S\$150,000, which is included in the above.

13 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

(a) Categories of financial assets and financial liabilities

The carrying amounts of financial assets and financial liabilities in each category are as follows:

31 March 2025

	Financial assets at amortised cost S\$	Financial liabilities at amortised cost S\$	Total S\$
<u>Assets:</u>			
Other receivables	475,982	-	475,982
Cash and cash equivalents	1,209,673	-	1,209,673
	<u>1,685,655</u>	<u>-</u>	<u>1,685,655</u>

Liabilities:

Other payables and accruals	-	24,601	24,601
	<u>-</u>	<u>24,601</u>	<u>24,601</u>

31 March 2024

	Financial assets at amortised cost S\$	Financial liabilities at amortised cost S\$	Total S\$
<u>Assets:</u>			
Other receivables	257,604	-	257,604
Cash and cash equivalents	1,188,714	-	1,188,714
	<u>1,446,318</u>	<u>-</u>	<u>1,446,318</u>

Liabilities:

Other payables and accruals	-	31,904	31,904
	<u>-</u>	<u>31,904</u>	<u>31,904</u>

NOTES TO THE FINANCIAL STATEMENTS

These notes form an integral part of the financial statements.

13 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)**(b) Fair Value of Financial Instruments that are Not Carried at Fair Value**

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

(i) Cash at bank, other receivables, other payables and accruals

The carrying amounts of these items in current assets and current liabilities approximate fair value due to their short term nature.

Financial Risk Management

The Company is only exposed to liquidity risk. Nevertheless, the amount due to a related party is only repayable on demand.

14 FUND MANAGEMENT

The Company's objectives when managing its funds are to safeguard and maintain adequate working capital to continue as a going concern. The directors consider the fund from related party the capital of the Company and no changes were made to the Company's fund management objectives during the financial year ended 31 March 2025.

15 OTHER INFORMATION

During the financial year, there were deficit in restricted funds due to the following reasons:

(i) GC

The deficit is due to restricted funds covering only 50% of the projected expenditure for both financial year ended 2025 and 2024.

(ii) CREST

The deficit is due to expenditure on manpower being more than restricted funds as staff are more qualified than funding requirements for both financial year ended 2025 and 2024.

(iii) ICPF/CPFB

The deficit from the previous financial year was covered by transfers from the General Fund as at the end of the financial year ended 31 March 2025. However, due to a reduction in reimbursements from restricted funds, a deficit remains for the current financial year. This deficit will be funded through transfers from the General Fund by the next financial year ending 31 March 2026.

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NOTES TO THE FINANCIAL STATEMENTS*These notes form an integral part of the financial statements.***15 OTHER INFORMATION (CONT'D)****(iv) AHP**

The deficit for the financial year ended 31 March 2024 was due to the actual amount of restricted funds received being lower than the approved amount. As at 31 March 2025, this deficit was covered through transfers from the General Fund.

16 RESERVES POLICY

The Company will maintain adequate working capital to continue as a going concern as well as to extend its support base in order that it can develop and enhance its principal activities over the long-term.

Company's reserves position

	2025	2024
	S\$	S\$
(A) General/Unrestricted funds (Reserves)	2,111,276	1,891,688
Restricted funds	(417,712)	(323,383)
(B) Annual Operating Expenditures	1,997,405	1,768,326
Ratio of reserves	<u>1.06:1</u>	<u>1.07:1</u>

17 FUND-RAISING**30/70 fund-raising efficiency ratio**

	2025	2024
	S\$	S\$
Income from fund-raising event	342,870	378,272
Cost of generating funds	2,619	1,662
Fund-raising efficiency ratio	<u>0.8%</u>	<u>0.4%</u>

The fund-raising efficiency ratio has computed as $(E+S)/(R+S)$, where E refers to the total expenses relating to fund-raising; R refers to the total gross receipts from fund-raising, other than receipts from sponsorships; and S refers to the total cost or value of sponsored goods and services relating to fund-raising.